

CONSULTANCY

SOFTWARE

TRAINING

THE FUTURE OF SECURITY RISK MANAGEMENT



SECURITY RISKS

The world is becoming an ever more complex place. We work with clients around the globe to help identify the security risks that they face and to manage them efficiently and cost-effectively through Security Risk Management (SRM) consultancy, our award-winning SRM software and our industry-leading training services.

Those services are all underpinned by our robust security risk methodology, which delivers continuity of security risk analysis, comprehensive risk reporting and ensures bespoke mitigation strategies. Together, they enable rapid and cost-effective management of security risks in increasingly complex environments.

Facilitating collaboration and building trust between security professionals and business leaders, we are changing the way that global enterprises manage security risk.



CONSULTANCY

Our consultancy services are empowering organisations in a host of sectors by enhancing communication between those charged with managing security risk and business leaders. In doing so, we enable our clients to make sense of the security risks they face and understand them in commercial terms.

Embracing modern enterprise risk management methodology, we've moved away from the historic model of static, paper based security risk analysis and developed a dynamic, consistent process which is compliant with international standards.

Our clients benefit from the ability to internalise their security risk management processes, putting it in the hands of the people who know the organisation best. The result is the delivery of truly effective mitigation and risk management solutions.

Key features:

- Dynamic risk assessment compliant with ISO 31000:2009 Risk Management Principles and Guidelines
- Continuity across all security risk reporting
- Security risk quantified in terms of financial exposure
- Enhanced enterprise-wide communication, coupled with improved understanding
- Promotion of collaboration across business functions
- Targeted mitigation and management of security risk
- Cost-effective security risk management





SOFTWARE

Winner of the Risk Management Product of the Year at the 2016 CIR Risk Management Awards and shortlisted for Best Contribution to Standards in the Security Sector at the Security & Fire Excellence Awards 2016.

Our security risk management software is facilitating continuity in security risk reporting globally, regionally and locally, bridging the gap between the strategic and operational business environments.

It provides ongoing security risk visibility from an enterprise perspective that, combined with its powerful operation risk management toolkit, promotes collaboration between both internal security managers and business leaders, delivering consistency of reporting from a single platform.

Key features:

- Scalable mapping with global-to-local overview
- Live incident feed capability
- Project locations colour coded by risk level
- Selectable satellite tracking layer
- Comprehensive threat assessment and threat database capability
- Powerful operational risk management toolkit
- Extensive risk modelling and simulation
- Enterprise wide reporting and communication





TRAINING

HawkSight Training's Security Risk Management Development Programme is endorsed by the Institute of Leadership Management and delivered in partnership with the UK-based training provider, Agile Group.

We train security risk management teams to monitor, analyse, plan and act. Designed for practicing security managers and consultants, our programme is aligned with our philosophy that consistency of methodology, knowledge sharing and best practice will contribute to continual improvement in managing and mitigating security risks.

Level 1 - Security Risk Assessment - ISO 31000 compliant security risk management methodology.

Level 2 - Security Risk Management - Development of mitigation strategies that, in turn, lead to the development of security policies, plans and procedures required to mitigate identified security risks.

Level 3 - Security Risk Control Toolkit - Providing detailed training in the development of manpower, technical, physical and cyber security controls.

Key features:

- Institute of Leadership Management endorsed
- UK-based training centres
- ISO 31000 compliant
- Delivered by experienced professionals
- Tailored to individual client requirements



SOFTWARE OVERVIEW

Outsourcing, lack of standardisation and inconsistency of methodology have all contributed to the confusion that exists between those charged with managing security risk and corporate budget holders.

Award-winning HawkSight Software has been specifically developed to bring flexibility, consistency, continuity and efficiency to the process. HawkSight Software harnesses the iterative nature of risk assessment best practice and sets the benchmark for software in this sector.

For the first time, business leaders and security risk managers have visibility on risk reporting globally, nationally, regionally and locally through a single software platform which quantifies risk in commercial terms.

HawkSight Software is scalable, flexible and customisable. Business-wide collaboration is underpinned by its map-based dashboard and powerful management and reporting tools.



GLOBAL DASHBOARD

Powered by Esri, the HawkSight Software dashboard can be set to display project/site and incident locations together and combine with live tracking data from global to street level at the press of a button.

Key features:

- Scalable mapping
- Click location to create new project
- Project locations colour-coded by risk level
- Incident data searchable by date or category
- Auto-alert of new incidents in proximity to projects
- Easy assignment of incident data to existing threats/creating new ones

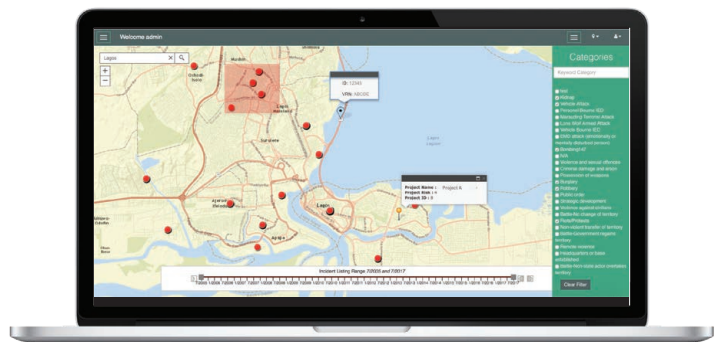


PROJECT DASHBOARD

Project locations are colour-coded to reflect current level of risk held. Incident data is displayed on the dashboard.

Key features:

- In-depth individual project review
- Drill-down to full incident details and mapped incident locations
- Create new incidents with relevant data
- Ability to assign existing or new threats to critical assets, as required
- Quick association of incident data to update existing internal threat database
- Easy navigation of security risk analysis parameters
- Selectable satellite tracking layer
- Selectable high risk zones



PROJECT PORTAL

Each project has its own Project Portal from which to create, navigate and manage the security risk assessments (SRA).

Each SRA addresses:

- Context
- Threat Assessment
- Criticality Assessment
- Vulnerability Assessment
- Analysis (Risk Register)
- Boston Matrix Evaluation (current and residual risk with financial exposure summary and simulator)
- Treatment (risk controls and level of implementation)



Professional reports are automatically created from within the Project Portal including:

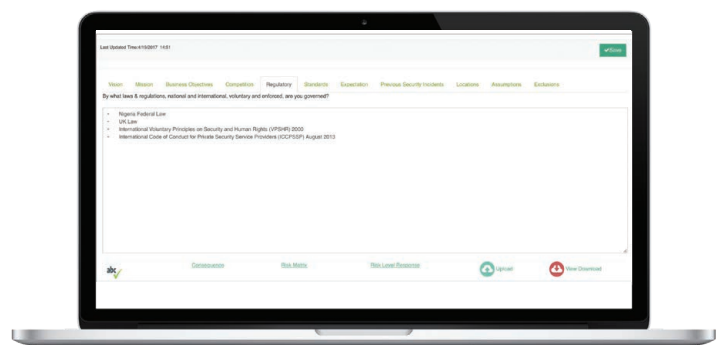
- Risk Register
- Risk Matrices
- Risk Report
- Risk Controls

CONTEXT

Creates the context for the project by considering vision, mission, business objectives, competition, regulation, standards, expectations, previous security incidents, locations, assumptions and exclusions. Alternatively, customised context templates can be created for similar projects or sites and imported directly into the system to save time.

By defining the risk framework, the business's risk appetite is established through the consideration of:

- Consequence
- Structure of the Boston Matrix
- Risk Level Response

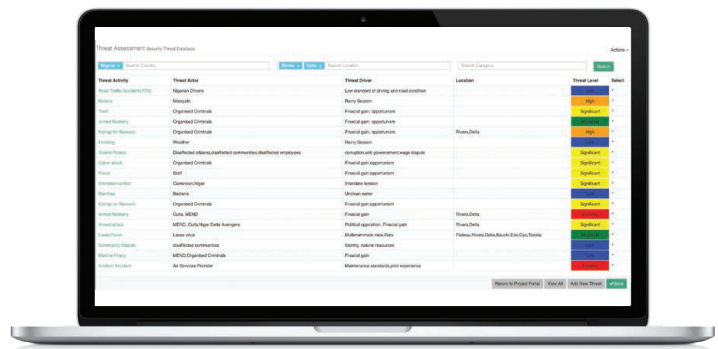


THREAT ASSESSMENT/THREAT DATABASE

The Threat Database is client-specific and can be developed and maintained internally, or purchased as an additional service.

Security threats considered include:

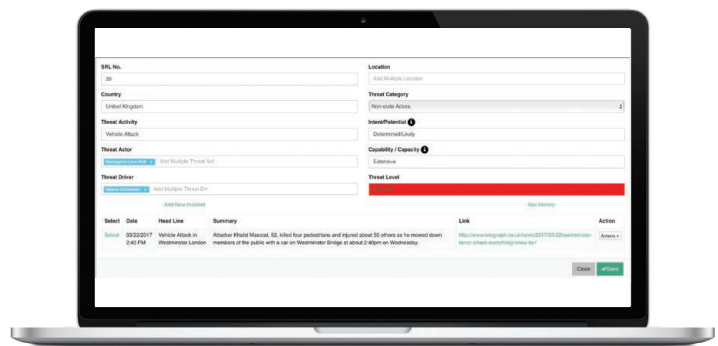
- Military from other states
- Non-state actors
- Economic
- Criminal
- Social and religious
- Health
- Natural
- Environmental
- Accidental



From the Threat Database, simply tick the boxes of the those that impact the project under review.

Create and add new threats through the consideration of:

- Threat activity
- Threat actor
- Location
- Threat driver
- Intent/potential of threat actor
- Capability/capacity of threat actor
- Incident history

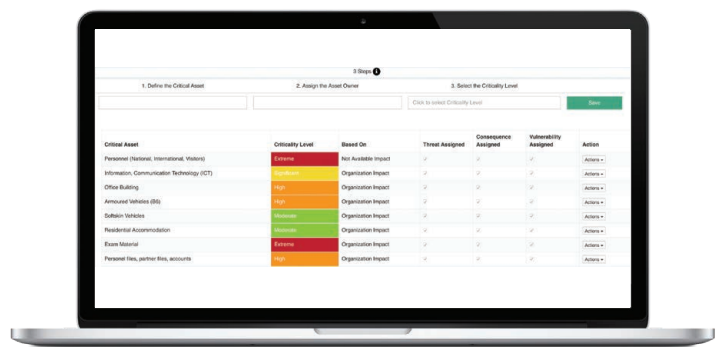


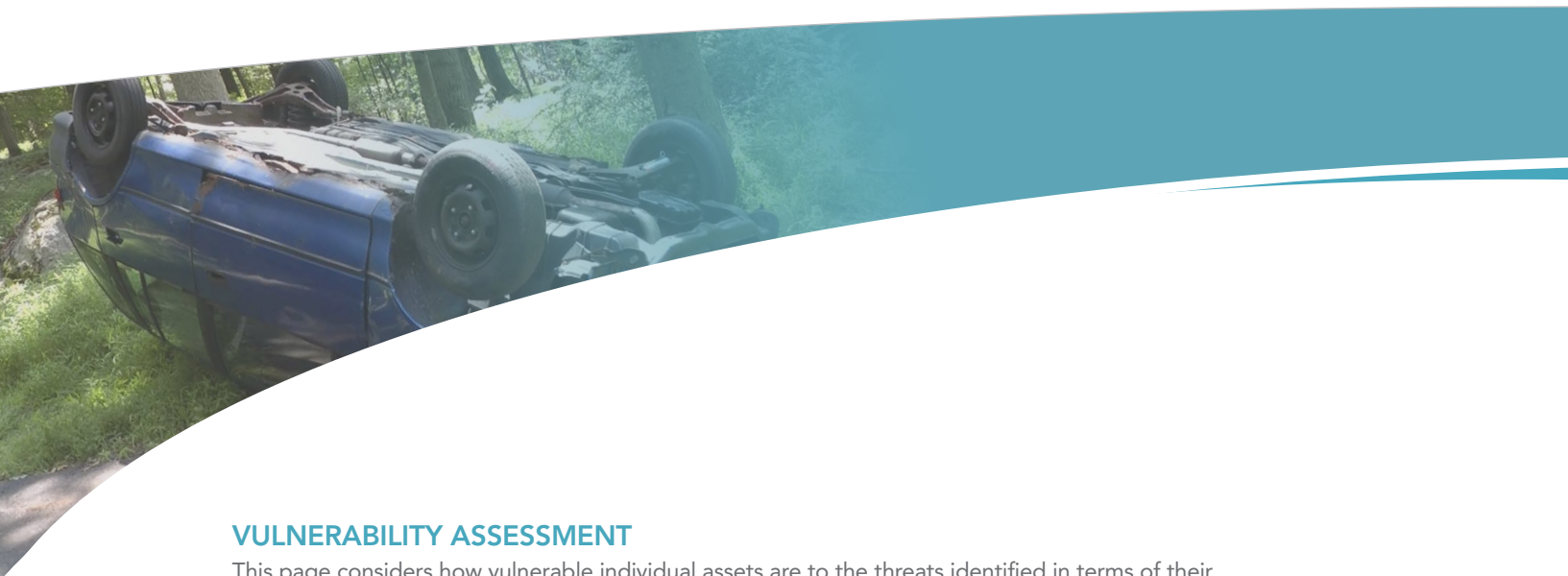
CRITICAL ASSET ASSESSMENT

This page enables users to define and prioritise the importance of assets in terms of people, physical assets, information and information communications technology. The threats which may impact each critical asset can then be associated with it, together with the consequences of disrupting it.

Key feature:

Critical Asset templates for similar project/site types can be created for import directly into HawkSight Software.





VULNERABILITY ASSESSMENT

This page considers how vulnerable individual assets are to the threats identified in terms of their attractiveness to a potential perpetrator and in the light of any existing security controls.

It finalises the information capture required to create a Risk Register through the consideration of:

- Target attractiveness
 - Visibility
 - Iconic status
 - Interdependence
 - Threat access
 - Collateral exposure
- Protective security controls (likelihood reduction)
- Reactive security controls (likelihood reduction)

Serial	Critical Assets	TA Selected	PSC Selected	PSC Selected	Action
10019	Personnel (National, International, Visitors)	Low	Medium	Low	Change Vulnerability
10020	Information, Communication Technology (ICT)	Low	Low	Low	Change Vulnerability
10021	Office Building	High	High	High	Change Vulnerability
10022	Armoured Vehicle (B6)	High	High	High	Change Vulnerability
10023	Software Vehicles	High	High	High	Change Vulnerability
10024	Residential Accommodation	High	High	High	Change Vulnerability
10025	Event Material	High	High	High	Change Vulnerability
10026	Personnel files, partner files, associates	High	High	High	Change Vulnerability
10027	Event Program Venues	High	High	High	Change Vulnerability

ANALYSIS

Data is analysed through a series of comparative matrices that form HawkSight Software's logic programming, automatically generating project specific Risk Registers that can be updated at any time.

Risk Number	Critical Asset	Threat Actor	Threat Scenario	Threat Capability	Target Vulnerability	Protective Security Controls	Pre Incident Vulnerability	Post Incident Vulnerability	Residual Vulnerability	Likelihood	Impact	Risk Rating
001	Personnel	Internal	Insider Threat	High	High	Medium	Low	Medium	Low	High	High	High
002	Personnel	External	Harassment	Medium	Medium	Medium	Medium	Medium	Medium	Medium	Medium	Medium
003	Personnel	External	Stalking	Low	Low	Low	Low	Low	Low	Low	Low	Low
004	Personnel	External	Sexual Harassment	Low	Low	Low	Low	Low	Low	Low	Low	Low
005	Personnel	External	Stalking	Low	Low	Low	Low	Low	Low	Low	Low	Low
006	Personnel	External	Sexual Harassment	Low	Low	Low	Low	Low	Low	Low	Low	Low
007	Personnel	External	Stalking	Low	Low	Low	Low	Low	Low	Low	Low	Low
008	Personnel	External	Sexual Harassment	Low	Low	Low	Low	Low	Low	Low	Low	Low
009	Personnel	External	Stalking	Low	Low	Low	Low	Low	Low	Low	Low	Low
010	Personnel	External	Sexual Harassment	Low	Low	Low	Low	Low	Low	Low	Low	Low
011	Personnel	External	Stalking	Low	Low	Low	Low	Low	Low	Low	Low	Low
012	Personnel	External	Sexual Harassment	Low	Low	Low	Low	Low	Low	Low	Low	Low
013	Personnel	External	Stalking	Low	Low	Low	Low	Low	Low	Low	Low	Low
014	Personnel	External	Sexual Harassment	Low	Low	Low	Low	Low	Low	Low	Low	Low

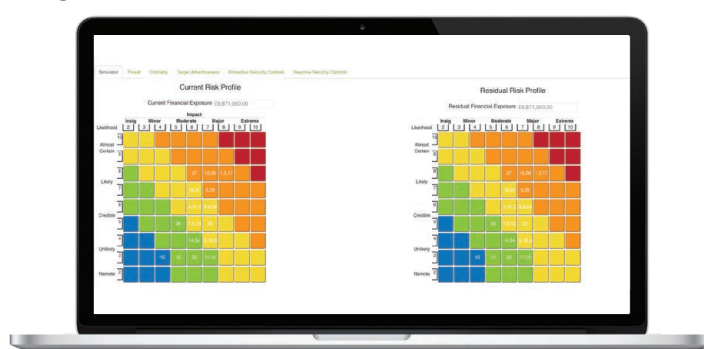


EVALUATION

HawkSight Software's powerful simulator enables changes to be mimicked - such as a rise in threat level or control level effectiveness - providing instant changes in risk profiles and financial exposure. That functionality enables internal collaboration in the development of cost-effective security risk management strategies that reflect the organisation's risk appetite.

Key features:

Capability to simulate changes to the current risk by updating threat level, criticality level, target attractiveness, protective security control level and reactive security controls.

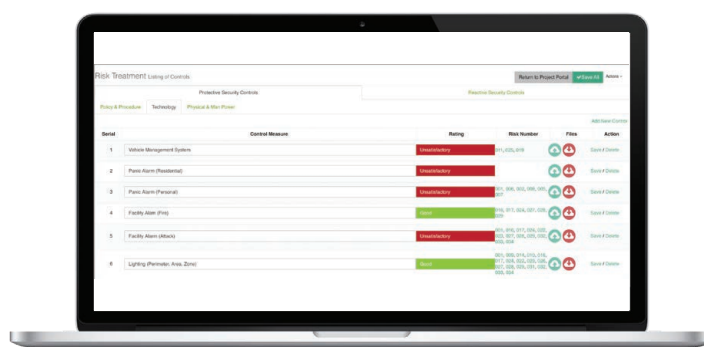


RISK TREATMENT

This page lists all the protective and reactive security controls associated with a project. It includes those required for the mitigation of security risk as a whole - such as the security organisation - as well as both protective and reactive security controls specific to individual risks. Simply tick and assign a control to each risk on the register to ensure no gaps in mitigation strategy. If there is no relevant control available then simply create a new one and assign it.

Key features:

Security Control templates for specific project types can be created for import directly into HawkSight Software.

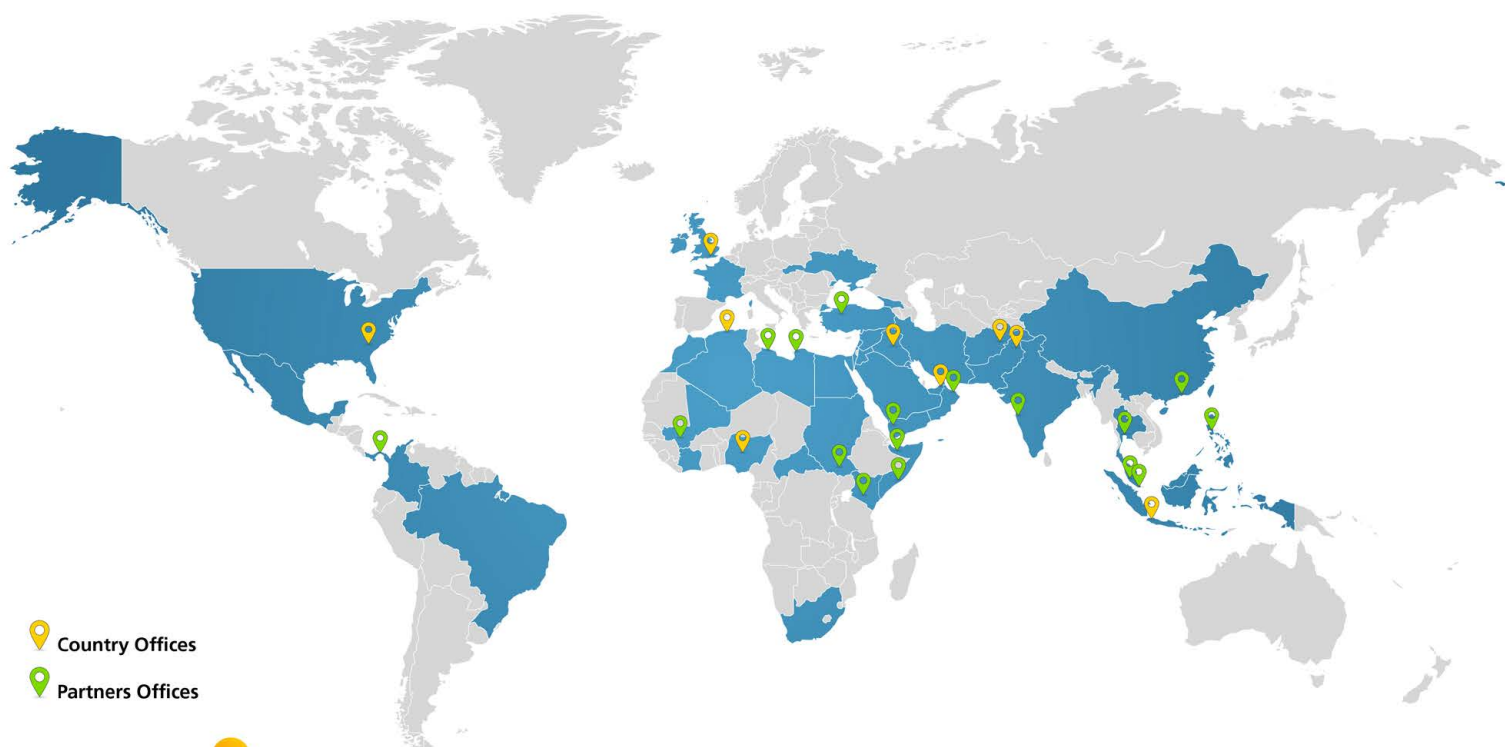


To discover how Pilgrims HawkSight SRM can help your organisation, call us on +44 1483 228786 to arrange an initial discussion, a virtual tour of HawkSight Software or to find out more about our consultancy services and training courses.



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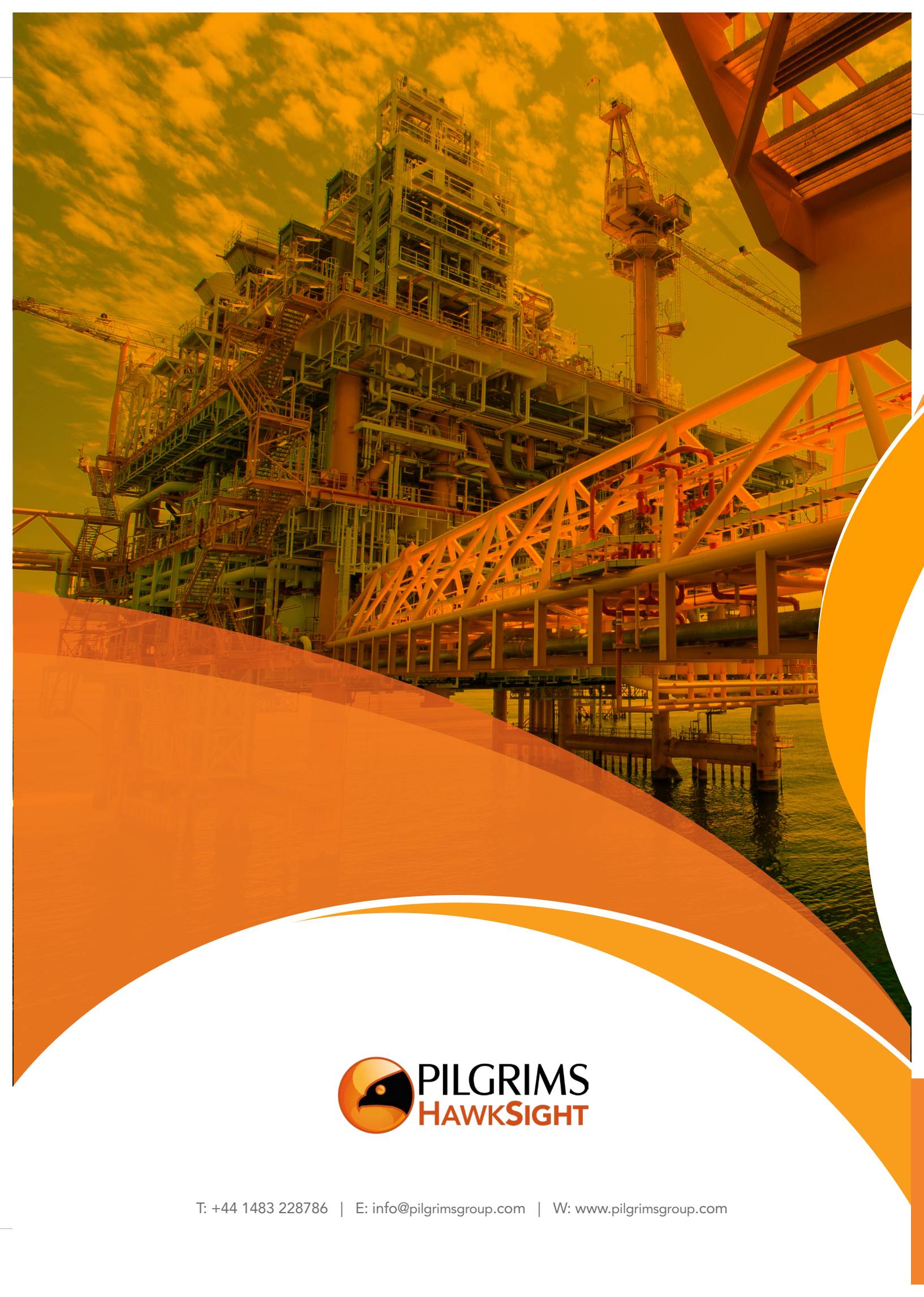
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